

BARNSELY METROPOLITAN BOROUGH COUNCIL

REPORT OF: EXECUTIVE DIRECTOR – PLACE HEALTH AND ADULT SOCIAL CARE

TITLE: BARNSELY’S HEALTH AND CARE PLAN 2023-2025

REPORT TO:	CABINET
Date of Meeting	04 OCTOBER 2023
Cabinet Member Portfolio	Place Health and Adult Social Care
Key Decision	Yes
Public or Private	PUBLIC

Purpose of report

To receive and adopt Barnsley’s Health and Care Plan 2023-2025.

Council Plan priority

Healthy Barnsley

Recommendations

That Cabinet: -

1. Receives the Health and Care Plan 2023-2025
2. Supports the priority areas and the improvement actions held within the plan.

1. INTRODUCTION

The 2022 Health and Care Act established Integrated Care Systems (ICS) as legal bodies with statutory powers and responsibilities. While ICSs can bring the benefits of working at scale to tackle some of the major strategic issues in health and care, smaller place-based partnerships within ICSs are better suited to designing and delivering changes in services to meet local populations' distinctive needs and characteristics.

NHS South Yorkshire Integrated Care Board (SY ICB) was established on 1 July 2022 to deliver a number of functions.

- Understanding and working with communities.

- Joining up and coordinating services.
- Addressing the social and economic factors that influence health and wellbeing.
- Supporting the quality and sustainability of local services.

These functions reflect how place-based partnerships, including Barnsley Place Partnership, have the greatest potential to add value over and above the contributions of individual organisations or entire systems.

2. PROPOSAL

Earlier this year, the South Yorkshire Integrated Care Partnership (SYICP) introduced its strategy called 'Working together to build a healthier South Yorkshire.' This strategy aims to create a future where all members of our communities enjoy a happy and healthier life for a more extended period. As part of this initiative, the Barnsley Health and Care Plan for 2023-2025 and the plan for Tackling Health Inequalities in Barnsley were developed. These plans outline the main priorities for the Barnsley Place Partnership, which plays a crucial role in realising the vision, goals, and ambitions of the SYICP and our overall Barnsley Health and Wellbeing Strategy.

In recent years, we have made considerable strides in improving services for the people of Barnsley. Our partners have demonstrated that when we work together with shared determination and motivation, we can achieve positive changes in how services are delivered. Some examples include:

- The development of the community diagnostics centre in The Glass Works.
- Our work on suicide prevention.
- Our efforts in establishing hospital discharge to assess pathways.
- The development of same-day emergency care.
- Our work on improving health checks for people with learning disabilities.
- The establishment of a single point of access for children with emotional health and wellbeing needs.

We are proud of the impact we have made working with our partners - this plan will build upon this work, focusing on what we can do better together.

- Providing seamless care, avoiding duplication.
- Supporting people to remain healthy.
- Making the best use of the budget.
- Making Barnsley the place of possibilities.

The plan outlines five common priorities for the next two years. It describes the collaborative efforts we will undertake to address these priorities at all levels of action regarding health inequalities.

The plan is our shared commitment to improving population health and the experience of health and care services for the people who use our services, residents and staff. We want to work with people and organisations across Barnsley who share our passion and drive for a place of possibilities and a healthy Barnsley.

Leadership of the improvement is shared across our health and care executive team supported by a programme office. Accountability for delivery of the plan is to the Barnsley Place Committee and to South Yorkshires Integrated Care Board.

3. IMPLICATIONS OF THE DECISION

3.1 Financial and Risk

Consultation has taken place with the representatives of the Director of Finance in the drafting of this report.

We continue to navigate stormy economic waters across local government and health.

ICBs/ICSs are required to deliver financial balance by containing expenditures within the allocations received. There is a significant financial gap across Barnsley and the wider integrated care system, with expenditures exceeding allocations.

To address this NHS providers are asked to achieve 4% efficiencies through their single organisations and Health and Care Plans should in addition contribute to closing the gap by recurrently delivering a 1.8% efficiency.

Further analysis of the financial position of the ICB is taking place to forecast the likely outturn position for 22/23 and assess whether further mitigations will be required.

The government has also asked ICBs to reduce running costs by 30% by March 2025, and to achieve this, a fundamental review of the operating model and organisation design is being undertaken to take effect by April 2024.

Similarly, the Council continue to face significant financial challenges with further cost pressures identified in 2023/24 over and above approved budget. This has resulted in increasing use of reserves to support the budget, which is unsustainable and places significant pressure on the Council's 2023 – 2026 medium term financial plans (and required service reviews / transformation efficiencies).

It is essential that, as a system, we all lean into this and take the opportunities to both improve outcomes and deliver financial benefits. This is led through the finance and performance sub-committee of the Place Partnership that brings together all of the Chief Finance officers across NHS Trusts in Barnsley, Primary Care, Barnsley Hospice and Barnsley Council.

3.2 Equality

Other – Equality and Health Inequality Impact Assessment (EHIA) is part of the programme approach and will be completed for individual projects. Tackling health inequalities is a golden thread through the Barnsley health and care plan.

3.3 Sustainability



The health and care sector's impact on health and wellbeing in ways other than the services it delivers is huge and can lead to far-reaching benefits.

Ensuring that we help to address and advocate for the links between the climate and health can lead to a better environment for the people of Barnsley.

Ensuring that we support social mobility for Barnsley people will give more people who need the right opportunities for education and employment and, through it, better health.

Ensuring we understand our potential role in the local economy, we can help build a more stable and inclusive economy without poverty that generates health and wellbeing through security. By looking at how we spend our money and buy our services, we can generate business and opportunity from and for health.

Improving impact on the environment, economy, and employment is one of the five priorities of the Barnsley Place Partnership for 2023-25.

3.4 Communications

The Barnsley Health and Care Plan 2023-25 is available on the Barnsley Place section of the South Yorkshire Integrated Care Board's website:

<https://syics.co.uk/barnsley>

We have requested that all partners make this information accessible on their websites. To assist people who may not be able to read the entire document, we will also provide a summary of both plans. This summary will help people understand the main objectives and goals of the plans in an easier-to-read format.

A communications toolkit has been given to partners to share this with their staff.

Communications are crucial in making the Barnsley Health and Care Plan 2023 effective. We aim to communicate the reasons behind our partnership, our methods, and our actions clearly and consistently. We want to involve our local communities and workforce throughout the partnership.

To achieve this, we have a plan in place:

- By September 2023, we will create a narrative and identity for the health and care partnership in Barnsley that gives a strong sense of our community.
- We will share stories from the people of Barnsley and our workforce to illustrate the impact of our work from their perspectives.
- A monthly partner newsletter highlighting the accomplishments and progress made towards the Barnsley plan will be produced.
- Various communication products like podcasts, events, and more will be developed to support this work.
- We will work with newly formed champions networks to test our communication approaches and collaborate with program/project leads to ensure joint communication efforts.

4. CONSULTATION

Two main sources of information shaped the Barnsley health and care plan:

- 1 - Analysis of patient feedback and experiences obtained through various engagement activities conducted by partners in Barnsley and other areas in South Yorkshire.
- 2 - Insights gathered directly from the public and patients during engagement sessions organised by the South Yorkshire Integrated Care Partnership. During these sessions, people were asked to express their thoughts on the most important to them concerning their health and wellbeing.

As we move forward with the plan, we will follow co-production principles. This means that both the people who benefit from or use the services and those who work in these services will actively participate in shaping future approaches and plans. Their input and contributions will be valued and taken into account to make sure that the services meet the needs of everyone involved.

5. LIST OF APPENDICES

- Appendix 1: Barnsley Health and Care Plan 2023-25 (summary)
- Appendix 2: Barnsley Health and Care Plan 2023-25 (full document)
- Appendix 3: Tackling health inequalities in Barnsley

6. REPORT SIGN OFF

Financial consultation and sign off	Senior Financial Services officer consulted and date. <i>Joshua Amahwe (20/07/2023)</i>
Legal consultation and sign off	Legal Services officer consulted and date. <i>M P Farrell</i> Team Leader – Social Care Legal Team 20th July 2023

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